



# Sustainable Infrastructure in Africa

## Pathways to Green Growth in Africa

Policy Session 2 –Transport and Infrastructures

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# WHAT IS SUSTAINABLE INFRASTRUCTURE?

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# Infrastructure in UNOPS

## UNOPS mandate\* and comparative advantage

- Project Management, **Infrastructure** and Procurement

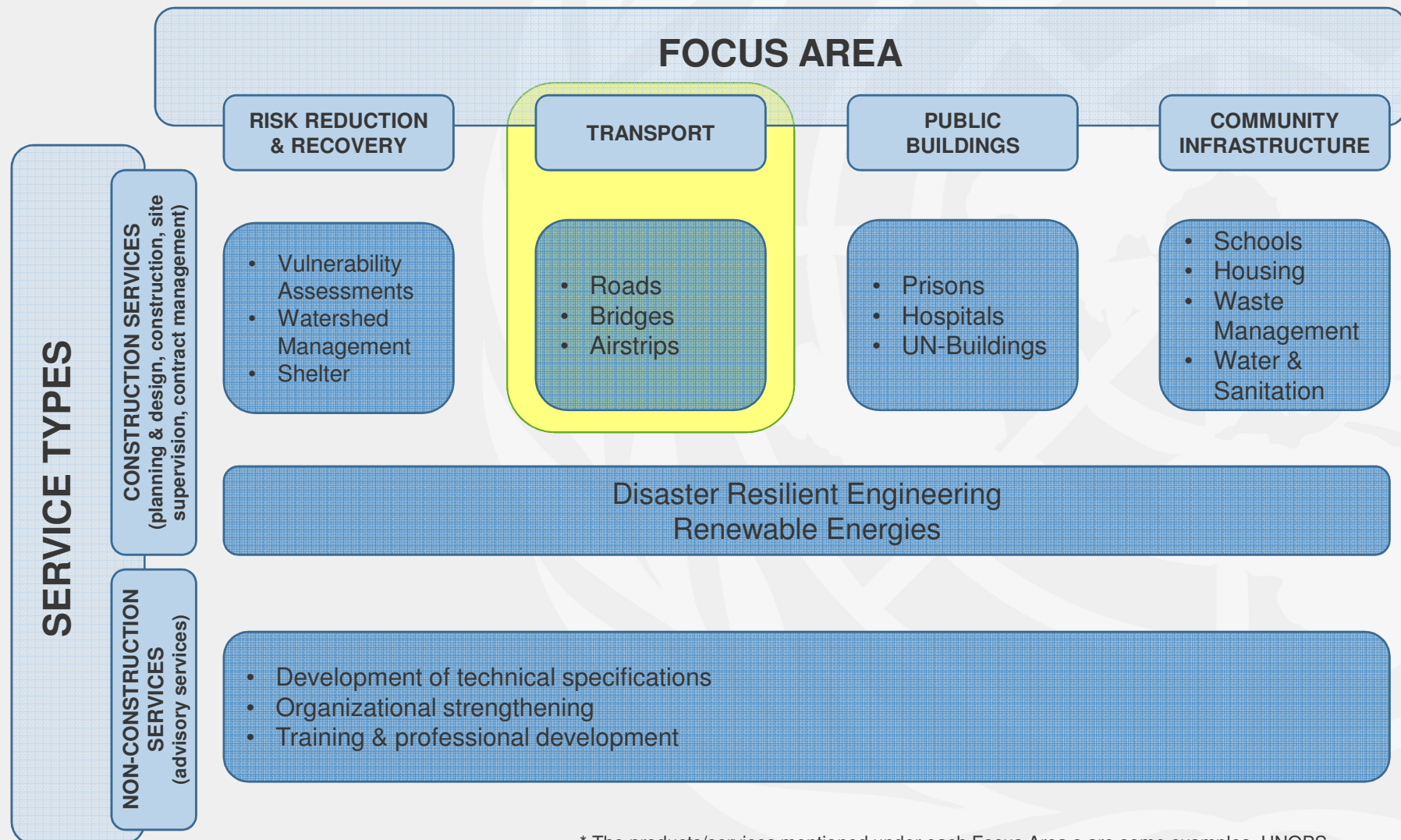
## UNOPS Strategic Plan 2014 – 2017\*\*

- New delivery practice **Sustainable Infrastructure:** *To contribute to the ability of countries to design, construct and maintain infrastructure, integrating and balancing social, environmental and economic considerations.*
- Strategic must win: **Leadership in Sustainable Infrastructure**

\*United Nations General Assembly resolution A/RES/65/176 (20 Dec 2010)

\*\* Executive Board decision 2012/16

# Leader in Sustainable Infrastructure

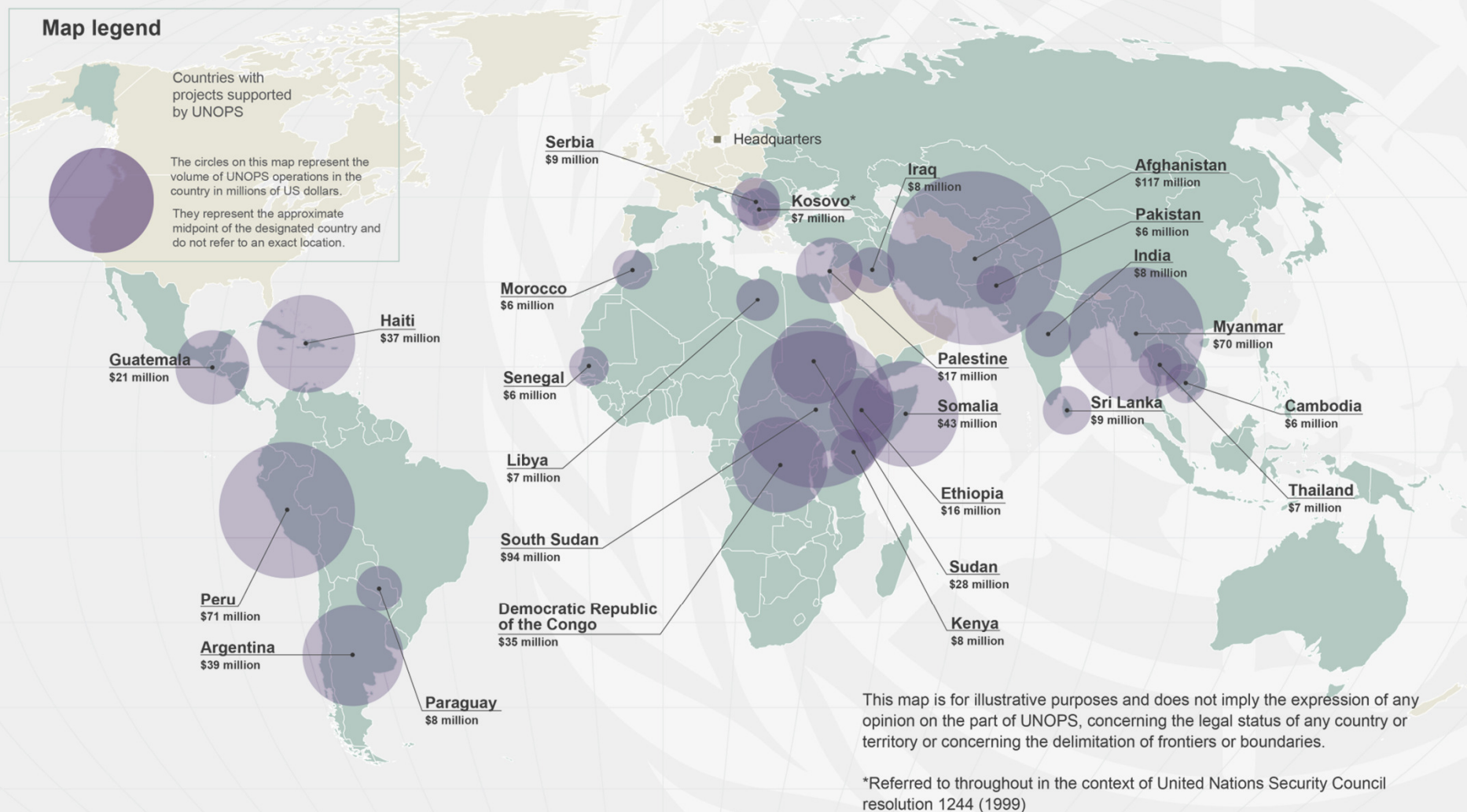


\* The products/services mentioned under each Focus Area s are some examples. UNOPS works on a wider range of projects other than the above mentioned list.



# Where we work

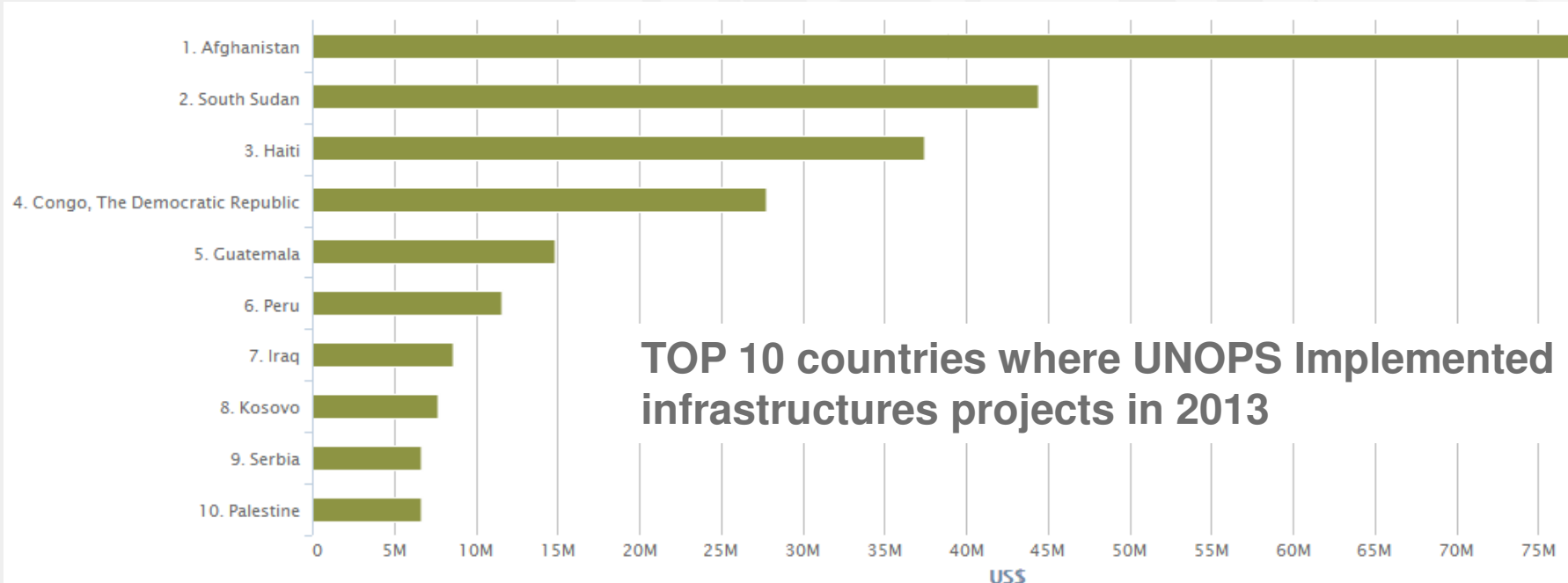
## Infrastructure global portfolio (2012)



# Top 10 countries of implementation



Transport \$91 M  
Public Buildings \$65 M  
Community Infrastructure \$28 M  
Risk Reduction & Recovery \$9 M



**TOP 10 countries where UNOPS Implemented infrastructures projects in 2013**

# Key results in infrastructure 2013

\$1billion/year global portfolio, a third in Infrastructures



*“ The new roads have really changed our lives. Now we can access schools, hospitals and markets easily “*

*Mohammadullah, Afghan farmer working on UNOPS roads*

\$338M expenditure in Infrastructure

**3,560 km** of roads were constructed or rehabilitated

39 schools, 40 administrative buildings

6 police stations, 7 courthouses, 7 prisons



**81 bridges** designed & constructed


14 hospitals, 14 health clinics & 7 medical facilities





# 'Roads' for Sustainable Development

**WHEN IS A ROAD  
#NOTJustARoad?**



Economic  
Growth

Environment  
al Impact

Social  
Justice &  
Inclusion

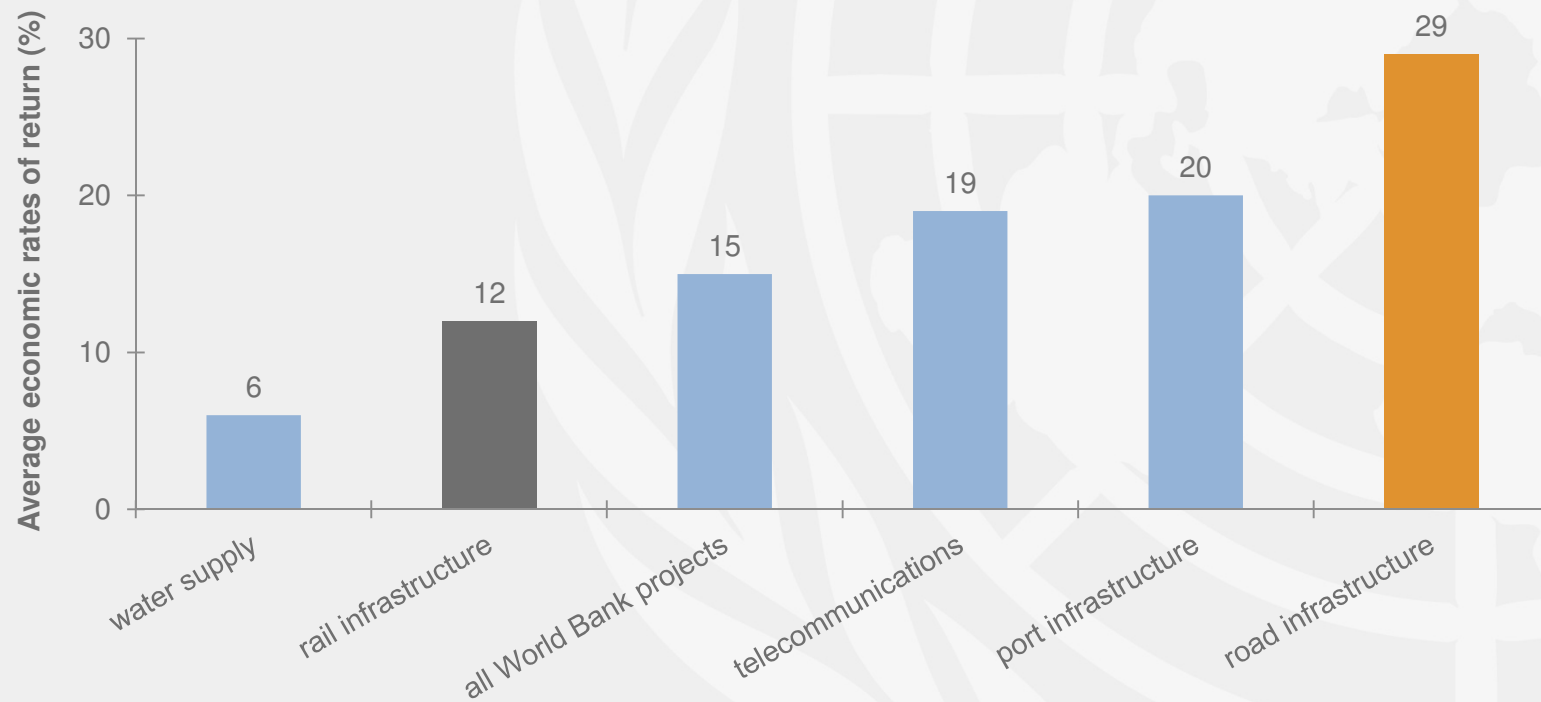
National capacity



**UNOPS**

**Roads linking women to services  
in the Democratic Republic of Congo**

# Infrastructure Economic Return



Source: The World Bank, 2003

© International Road Transport Union (IRU) 2007

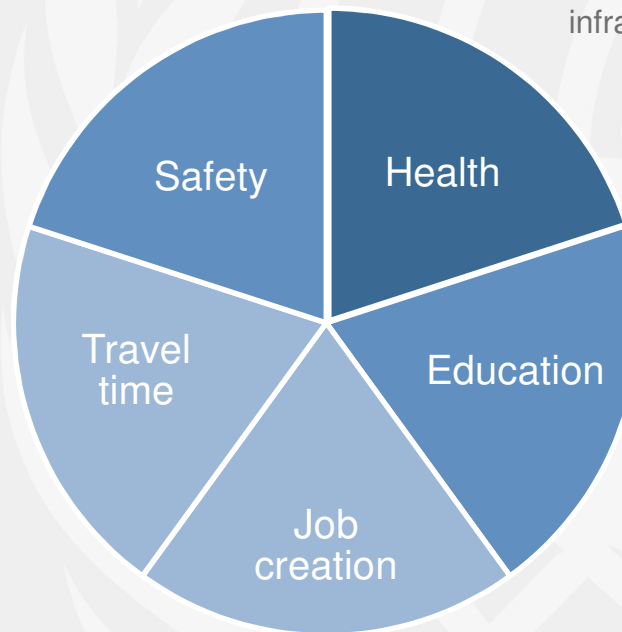
# Gender & job creation

## SAFETY

- Road safety in highways and trade corridors (without facilities for pedestrian mobility and protection) going through rural areas is a major issue, especially for women and children
- Road traffic injuries are leading cause of death among adolescent girls in high- and upper-middle-income countries

## TRAVEL TIME

- Changing demographic and land-use patterns have made the distance to fields, water and firewood sources greater
- road access reduces travel time (especially for women who spend more time in transport activities in Africa)



## HEALTH

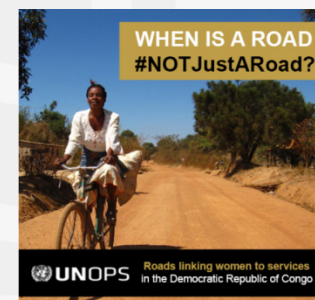
- ~ 75% of maternal deaths could be prevented through timely access to essential health care  
→ key role of transport & road infrastructure

## EDUCATION

- Strong link between girl's school enrolment and road access
- School enrolment > in communities with paved roads and the percentage of children enrolled in schools declines the farther away the schools are
- World Bank case study from Morocco: girl's school attendance increased by over 40% after a new road was put in

## JOB CREATION

- Increasing productivity of labour, access to markets for labour and goods, reduce the time of marketing produce & expand access to services

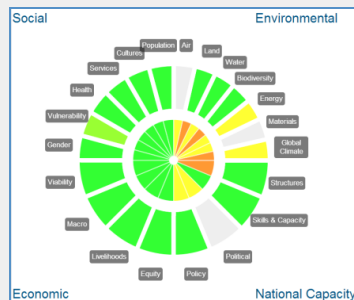


Source: World Bank, WHO

# Measuring Infrastructure Sustainability

Before the construction

- Sustainability Markers
- UNOPS internal tool



During Design and Construction

- Good design for reduced environmental impact
- EMS – ISO14001
- Quality-ISO9001



Benchmarking the success

- CEEQUAL – the Civil Engineering Awards Scheme



## Excellence: standards



Sustainable Project Management



Procurement & Contracts



# Case Study: PARRSA in DRC

## Challenge

The development objective of PARRSA is to **increase the agricultural productivity** and to **improve the marketing of plant and animal production by small farmers in targeted areas**. It covers the Province of Equateur in three districts of North Ubangi, South Ubangi and Mongala as well as the Pool Malebo in Kinshasa. The PARRSA includes three components: (I):Improvement of agricultural and animal production; (II):Improvement of infrastructures; (III) Building capacity of the Ministry of Agriculture, Fisheries and Livestock and the Ministry of Rural Development, Project Management and follow up and evaluation.

## Detail

### Project Name

Projet d'Appui à la Relance et à la Réhabilitation du Secteur Agricole (PARRSA)

### Location

Various, DRC

### Ref / Project ID

[77040](#)

### Status

ongoing 50%

### Source / Funding

WB \$120m

### Point of Contact

Moussa Diagana  
[MoussaD@unops.org](mailto:MoussaD@unops.org)

## Solution and Deliverables

UNOPS has delegated contracting authority for the management and execution of component II **Improvement of infrastructure** by:

- Construction construction/rehabilitation of 2,500 km of agricultural roads,
- Rehabilitation and construction of 4 markets and 16 warehouses.
- Irrigation infrastructures covering surface area of 2,000 hectares

The objective of this component is to establish a link between the production areas by improving markets access in the project intervention areas. This component includes two sub-components:

- i. road rehabilitation of agricultural services,
- ii. improvement of infrastructure in Equateur.

## Sustainability aspects

### Selection of the roads, markets and warehouses:

- 3 districts on a participative basis involving the local communities and authorities.
- Rural roads link (1) agricultural areas for production to markets; (2) to fluvial ports; and (3) interconnected with national/provincial roads.

### Selection criteria of markets

- Space for construction responding to the standards of setting-up of the rural markets;
- Sites in public domain vs. private concessions
- Importance of the market for the flow of production and for agricultural transactions;
- Management of the market by the beneficiaries.
- Women in the management of the market

### Selection criteria of warehouses

- Warehouses in rehabilitation zones
- Communities to manage warehouses;

### Envr/social impact of roads construction

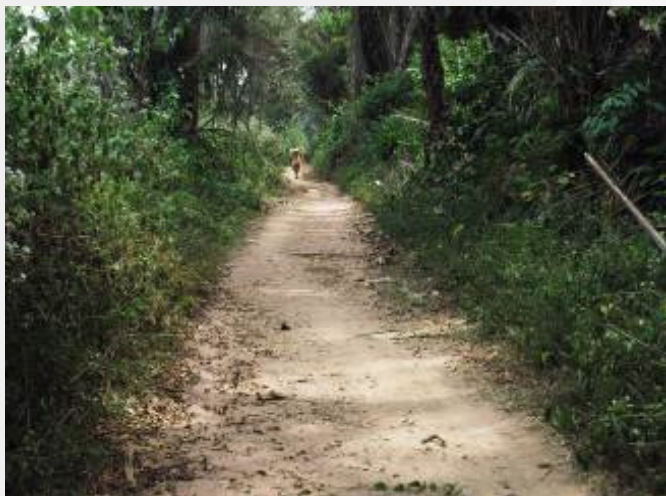
### Roads Maintenance in post project stage.

### Use of Locally sourced Materials

### Work with local firm for capacity building



## Case Study: PARRSA in DRC



La route avant les travaux



La route après les travaux



Le pont de Nyalolo avant les travaux



Le pont Nyalolo après les travaux



## Case Study: PARRSA in DRC



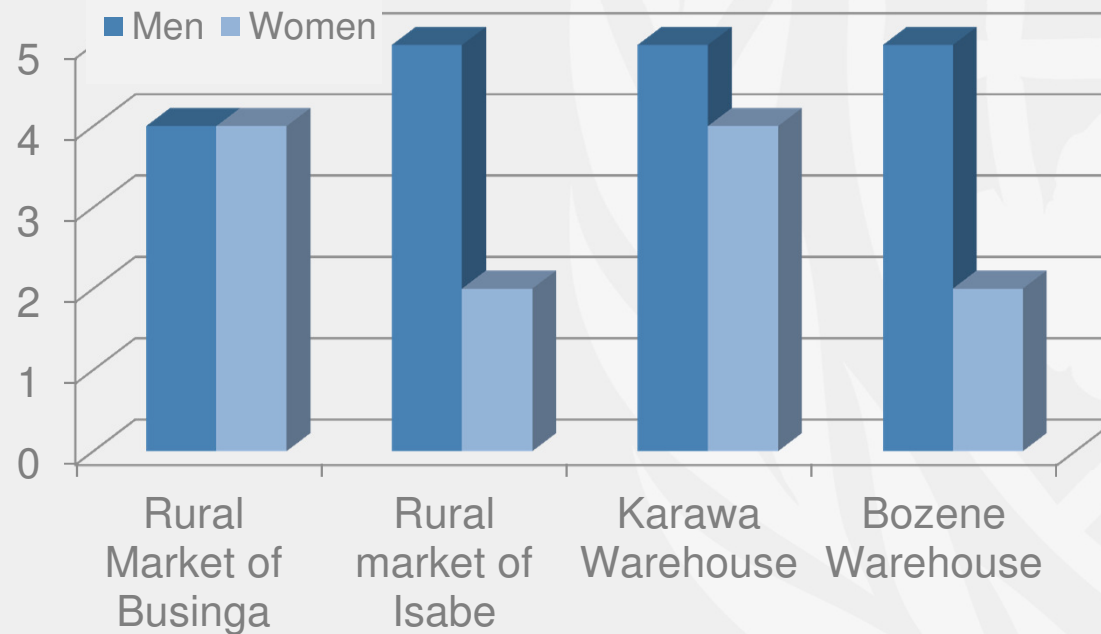
During the construction



# Case Study: PARRSA in DRC

## Impact on gender

Elected members of management committee



# Case Study: Warrap Roads in South Sudan

## Challenge

SSRF Warrap State Stabilization Programme focuses **specifically on improving stability and security in priority areas affected by conflict**. To this end, and to ensure the delivery of effective and well-targeted stabilization and recovery programmes in Warrap State, the South Sudan Recovery Fund (SSRF) through UNDP and implemented by the United Nations Office for Project Services (UNOPS)

## Detail

**Project Name**  
SSRF Warrap  
State Stabilization  
Programme

**Location**  
South Sudan

**Ref / Project ID**  
[78572](#)

**Status**  
ongoing

**Source / Funding**  
South Sudan  
Recovery Fund  
(SSRF)/\$10m

**Point of Contact**  
Jan Raats  
[JanAR@unops.org](mailto:JanAR@unops.org)

## Solution

The project consists of clearing and widens, horizontal centre line re-aliening, restoring construction of drainage structures, development of maintenance strategy and capacity building of Ministry of Physical Infrastructure of the Warrap State

## Deliverables and Sustainability

### Main deliverables

- Construction of Warrap – Mushaar Road 45 Km
- Construction of Warrap– Mushaar Road 40 Km
- Construction Of Four Police Posts
- Training Ministry Staff
- Assessment Of Makwac-apaboung Road
- Selection of the roads, markets and warehouses:

### Sustainability

Despite the project value, UNOPS used its Short Form Contract (Green Book) for three main reasons:

- Limited complexity of the project
- UNOPS was to provide the designs
- Desire to attract local contractors (capacity building)



# Case Study: Warrap Roads in South Sudan



Before the  
construction

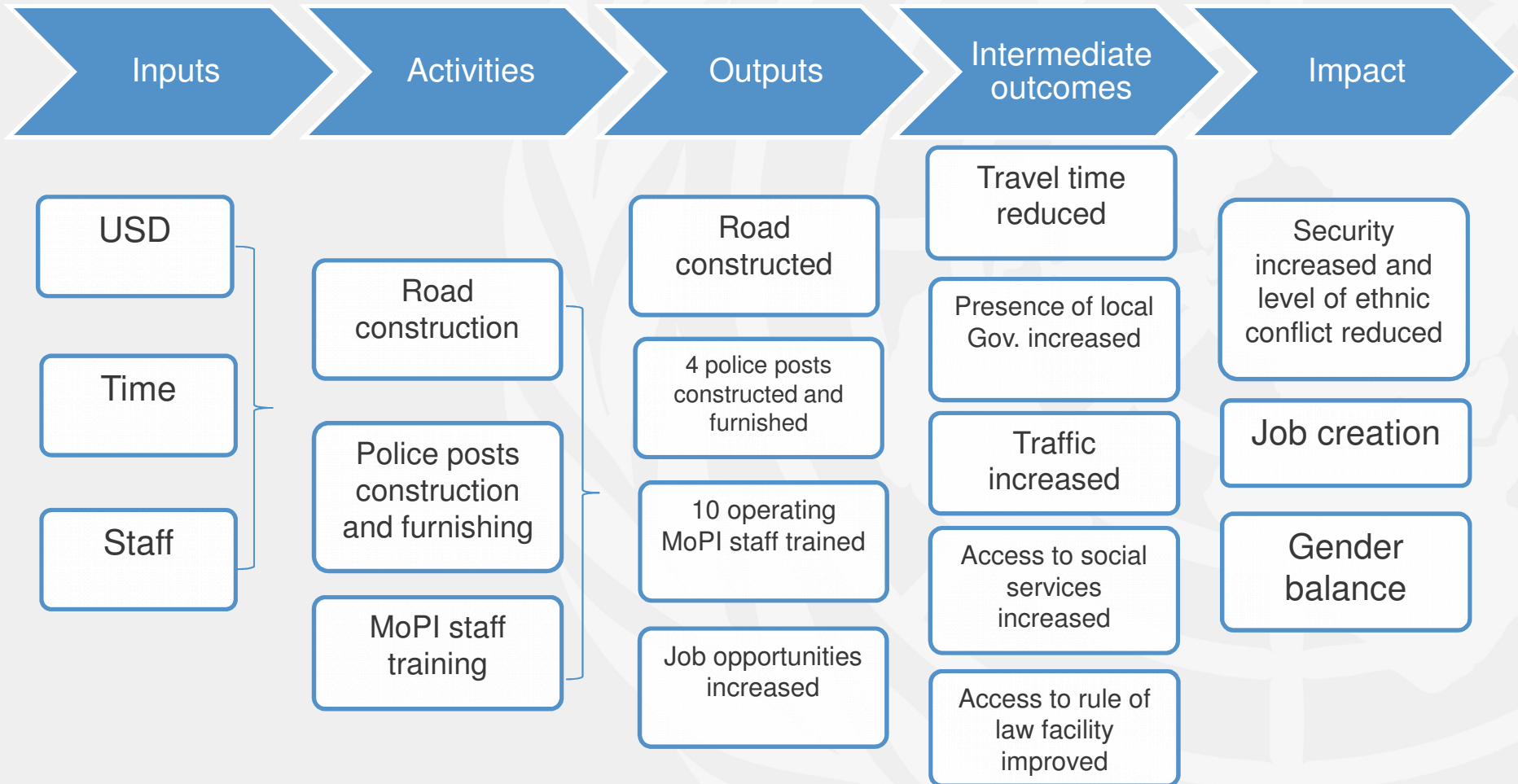
During the  
construction

After the  
construction



# Case Study: Warrap Roads in South Sudan

## Measuring the Impact



### Assumptions

weather, qualified contractor, skilled manpower

South Sudan politically stabilized, Other agencies supports stabilization, DDR

People have means to use the road, MoPI has budget and capacity to take over the maintenance

## Case Study: Development of national road design manual

### Challenge

An East African country, suffering from decades of conflict and poor economic growth, sought to build the necessary roads infrastructure to facilitate much needed economic growth and regional trade. To do so, the national authority, with the assistance of DFID and UNOPS, **needed to create a national standard for low volume roads design and construction to guide contractors and ensure efficient public expenditure on roads.**

### Detail

#### Project Name

AFCAP South Sudan low volume roads design manual

#### Location

Juba, South Sudan

#### Ref / Project ID

[65417](#) / [81781](#)

#### Status

Completed  
01/12 to 1/13

#### Source / Funding

DFID \$320k

#### Point of Contact

Jan Raats  
[JanAR@unops.org](mailto:JanAR@unops.org)

### Solution

The engagement prepared design manuals for low volume roads appropriate for the local context of an East African country. UNOPS' experts took into account local conditions including traffic, climate, public sector and the available capacity for road construction and maintenance.

The manuals also considered local resources of materials, equipment, labour, contractors and crosscutting issues such as gender and environment. Importantly, the manual leveraged regional successes in Low Volume Road (LVR) Manuals.

### Examples of deliverables

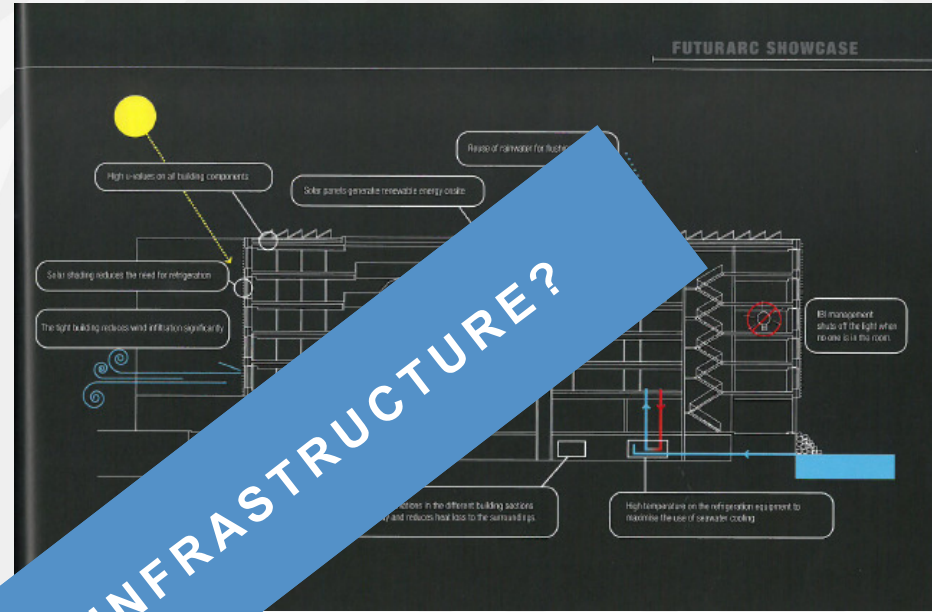
The primary project outputs are design manuals for low volume roads with the following components:

- Design Standards for low volume roads
- Complementary interventions
- Design standard for small structures
- Trail bridges manual
- Road Manual



# WHAT IS SUSTAINABLE INFRASTRUCTURE?

# UN City Copenhagen



## Sustainability

- Air quality:** entirely ventilated, only clean fresh air from outdoors with balance humidity
- Solar panels:** 1,400 solar panels, production of 1.2 MWh/year reduces significantly the use of grid
- Seawater cooling:** cold seawater pumped from the sea, system almost entirely eliminating the need of external power
- Water efficiency:** innovative aerators, 100% water reuse. Roof captures 3million l/year enough to flush toilettes
- Solar shades:** sophisticated solar shades that closes automatically to trap or reflect sun's heat
- Reflective roofs:** coated with a white, paint-based membrane reflecting sunlight reducing warming and AC usage
- Green roofs:** about 2,000 m² covered with vegetation preventing drains, storm water is harvested via sand traps
- Waste:** organic waste in a vacuum system and recycled as compost for biogas production. Rest is recycled
- Energy efficiency:** most efficient building annual consumption < 50KWh/sqm (LEED Platinum)
- Green energy:** energy required to top up onsite PV production is purchased from the grid (35% from Wind Turbines)



# UNEP-HABITAT UN Office Nairobi





**ENVIRONMENTAL QUALITY  
CONSIDERATIONS DESIGN**

**GENDER SENSITIVE**

**DESIGN**

**ENERGY**

**RENEWABLE**

**EFFICIENCY**

**ENERGY**

**MAINTENANCE AND  
OPERATIONS**

**OCCUPATIONAL**

**HEALTH &**

**SAFETY**

**MORE SUSTAINABLE  
INFRASTRUCTURE**

**usability**

**QUALITY CONSTRUCTION**

**WHAT IS SUSTAINABLE  
INFRASTRUCTURE?**

**RISK REDUCTION**

**AND RESILIENCE**

**COMMUNITY**

**MATERIALS**

**CHOICE OF INVOLVEMENT**

A photograph taken from the perspective of someone inside a white vehicle, looking out over a dry, open landscape. The vehicle's side mirror and a portion of its body are visible in the lower-left foreground. A red dirt road stretches straight ahead into the distance. The landscape is flat with sparse, low-lying green and brown vegetation. A small, light-colored flag is mounted on a pole behind the vehicle. The sky is a clear, pale blue.

**Thank you!**

**Questions?**